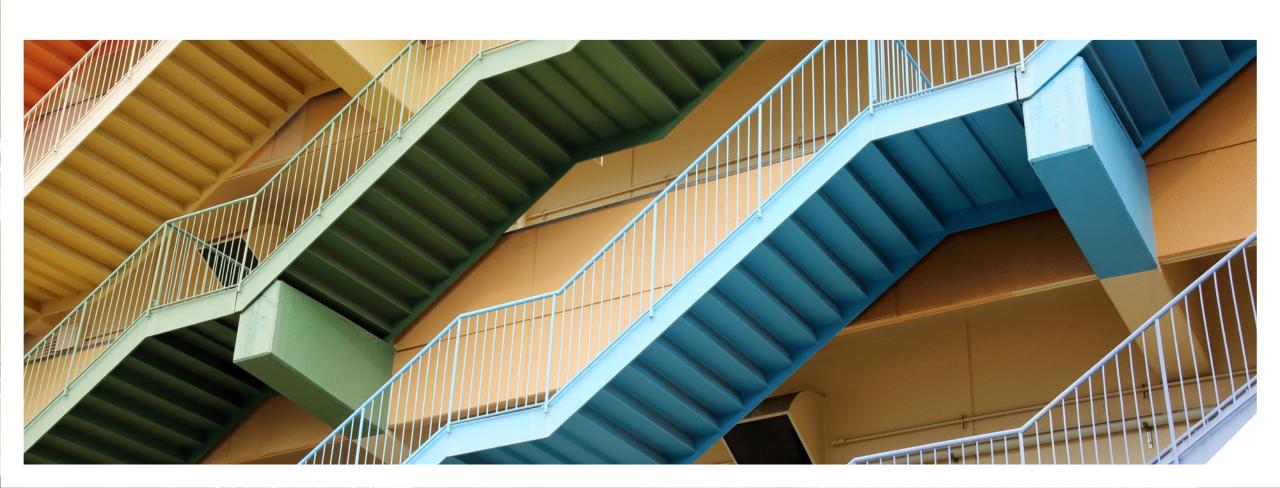


Milliman Breakfast Briefing

22nd January 2020





Background

Solvency II Directive requires that, by 1 January 2021, the Commission shall review:

LTG measures and equity risk measures

Methods, assumptions & parameters used in calculating standard formula SCR

Calculation of the MCR

Group supervision & capital management



Background

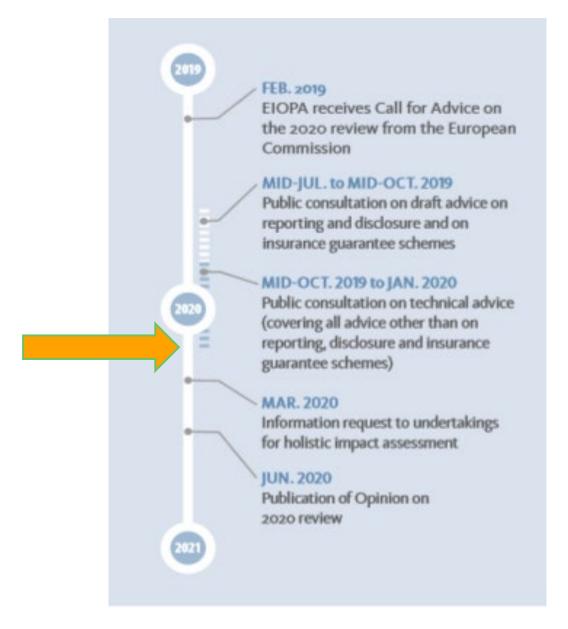
11 February 2019 – Commission call for Advice to EIOPA:

- Risk margin
- Capital Markets Union aspects
- Macro prudential issues
- Recovery and resolution
- Insurance guarantee schemes
- FoS/FoE supervisory powers

- Reporting and disclosure
- Proportionality and thresholds
- Best estimate
- Own funds
- Reliance on external ratings



Timeline





EIOPA Consultation Papers – First Set

Reporting & Disclosure

- General Issues on Supervisory Reporting and Public Disclosure (55 pages)
- QRTs (131 pages + Annexes)
- SFCR (60 pages)
- Financial Stability Reporting (9 pages)

To be reviewed later in 2019:

- Group QRTs
- RSR
- Technical aspects of the reporting and disclosure process
- Data quality aspects
- Issues linked to other areas of the Solvency II 2020 review, including long-term guarantees templates.

Insurance Guarantee Schemes

 Harmonisation of National Insurance Guarantee Schemes (67 pages)

> Deadline: Was 18 October 2019

Covered in a previous Breakfast Briefing



EIOPA Consultation Papers – Second Set

One 878 page paper covering:

- LTG measures and measures on equity risk (258 pages)
- Technical provisions (43 pages)
- Own funds (27 pages)
- Standard Formula SCR (76 pages)
- MCR (14 pages)
- Reporting and disclosure (34 pages)
- Proportionality (37 pages)
- Group supervision (106 pages)
- FoS/FoE (11 pages)
- Macroprudential policy (41 pages)
- Recovery and resolution (48 pages)
- Insurance Guarantee schemes (1 pages)
- Other topics (16 pages)
- Annex with additional info on some of the above (151 pages)

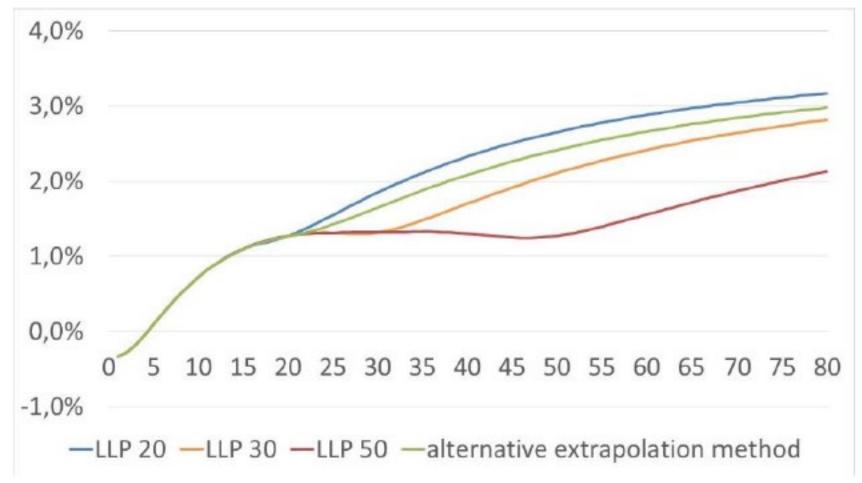
Deadline: Was 15 January 2020

Bridget will cover aspects of these topics



Long Term Guarantees

Changes in LLP (or at least sensitivity testing and disclosure) being considered for Euro





Long Term Guarantees

Matching Adjustment

- Remove limitations on diversification benefits
- Clarification on eligibility of restructured assets

Volatility Adjustment

- Other changes including undertaking specific VA being considered
- Consistent approach on need for supervisory approval proposed

Others

- Possible strengthening of disclosures in relation to transitionals
- Restrictions on new uses of transitionals
- Some changes in risk management and disclosure requirements



Technical Provisions

Some changes to wording in relation to contract boundaries, FMAs and EPIFP

- Change in relation to expenses proposed
 - Suggestion that companies should consider Board's decisions in relation to writing new business whereas as previously Delegated Regulation said to assume new business would be written

- No changes proposed for risk margin despite lobbying efforts and views on a number of potential improvements
 - But, stakeholders have been asked for views on alternative approaches not already considered



SCR

Interest Rate Risk SCR

- Relative shift approach proposed
- e.g. $r_t^{up}(m) = r_t(m) \cdot (1 + s_m^{up}(\theta m)) + b_m^{up}$
- Works better with low/negative interest rates

Equity SCR

- Discussion but no proposals in relation to long term equity SCR – effectively saying stress is too lenient
- Proposal to phase out duration based equity stress
- Some proposals in relation to proving lower volatility to justify use of strategic equity SCR

Other SCRs

- Counterparty Default: some changes e.g. simplification for risk mitigating effect
- Some proposals in relation to reinsurance and other risk mitigation techniques
- Other areas looked at but no changes proposed



MCR

Some changes in non-life factors

Segment	Old TP Factor	Old Written Premium Factor	New TP Factor	New Written Premium Factor
Credit and suretyship	17.7%	11.3%	16.0%	17.7%
Legal expenses	11.3%	6.6%	5.2%	7.8%
Assistance	18.6%	8.5%	20.3%	6.0%
Accident	4.7%	4.7%	5.4%	No change 🛑
Sickness	13.1%	8.5%	No change —	8.0%
Workers' Compensation	10.7%	7.5%	10.3%	9.0%
NPR Health	18.6%	15.9%	15.9%	No change

Some changes in wording in relation to non-compliance or risk of non-compliance



Proportionality

Easing of thresholds at which Solvency II applies

EIOPA considering SCR simplifications

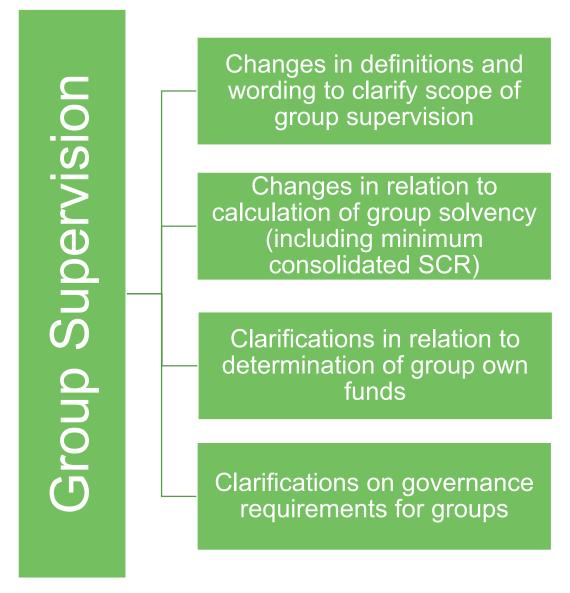
Possible combination of key functions or of key functions with management/AMSB functions

In ORSA, deviation of risk profile from standard formula assumptions only needed every 2 years

Allowance for less frequent review of written policies (every 3 years)



Group Supervision





FoS/FoE

- Requirement as part of authorisation to disclose if application rejected or withdrawn elsewhere
- Requirement for FoS insurers to inform home supervisor immediately of material change in business and for home supervisor to notify host supervisor without delay
- New wording to facilitate collaboration between home and host supervisors:
- Host member states to be given power to request information in a timely manner





Other Topics

Fit and Proper Requirements

- Changes in wording to harmonise assessments of Board members and qualifying shareholders in SRP
- Allowance for EIOPA to become involved in assessing propriety in complex cross border cases



Summary







Risk Management Developments

Solvency II 2020 Review

Bridget MacDonnell

22 JANUARY 2020



Risk Management Developments

Solvency II 2020 Review

Recovery and Resolution

ORSA

Systemic Risk Management Plans Liquidity Risk Management Plans



Recovery and Resolution Framework

- > Proposal to incorporate recovery planning requirements into Solvency II
- > Expected contents of a recovery plan reiterated, including

Strategic analysis of the group or undertaking

Set of possible recovery options to be used across a range of stress scenarios

Adverse systemic and idiosyncratic conditions; identify feasibility of options

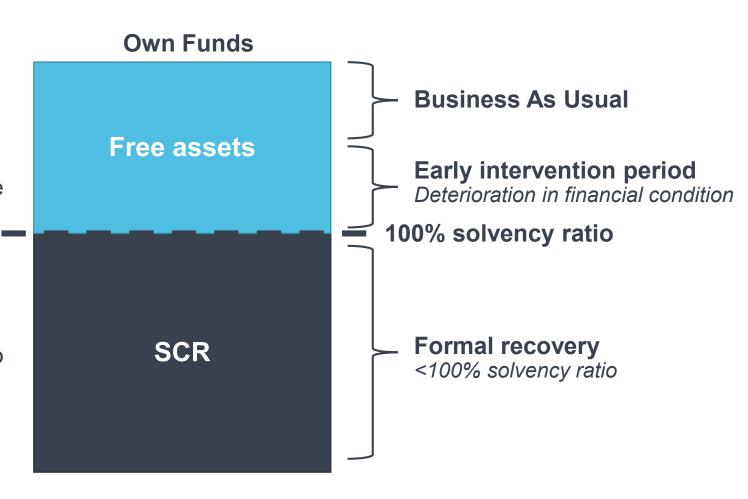
Communication strategy

> Confirmation that reinsurers will also be required to produce recovery plans



Point of entry into Recovery

- Entry into 'recovery' defined as breach of 100% SCR
- ➤ Entry into early intervention defined as the stage of a deterioration in the financial condition of the Company in accordance with Article 136 of the Solvency II Directive
- Can be required to implement recovery plan during early intervention period, i.e. <u>before</u> breach of 100% SCR
- Regulators to have additional powers during early intervention period, such as to require companies to limit variable remuneration and bonuses





Resolution Powers for Regulators

Supplementing normal insolvency procedures

Prohibit/recover variable remuneration

Force closure to new business

Sell or transfer shares to third party

Sell or transfer assets/liabilities to a third party or bridge institution

Override restrictions to transfer assets / liabilities

Create and operate a bridge institution where to transfer assets / liabilities

Temporarily Restrict / Suspend surrenders

Suspend rights of reinsurers to terminate or not reinstate due to cedant's resolution

Suspend early termination rights of derivatives and securities lending

Suspend payments to unsecured creditors and creditor actions

Require other Group entities to continue to provide essential services

Take control of and manage the Company or appoint administrator

Restructure, limit or write down liabilities and allocate losses



Insurance Guarantee Schemes (IGS)

- EIOPA remains of the view outlined in its 2018 consultation paper regarding IGS
- Proposes minimum harmonisation with regards to policyholder protection through the establishment of a European network of national IGSs

	EIOPA Summary of Arguments in favour of		
Status Quo	(A) Risk of contagion in insurance industry is less		
	pronounced		
	(B) Sufficient protection mechanisms already in		
	place		
	(C) Potential costs of IGSs		
	(D) Moral hazard effects		
	(A) More equal and effective policyholder protection		
	(B) Distribution of insurance failure costs to the		
European network of	industry		
national IGSs	(C) Increase in consumer confidence and choice		
	(D) Level playing field across Member States		



Own Risk and Solvency Assessment (ORSA)

Review of the Proportionality Principle and Macroprudential Policy

Standard Formula appropriateness every 2 years

Proportionate stress testing and scenario analysis if less complex risk profile

Inclusion of macroprudential factors within the ORSA



Systemic Risk Management Plan (SRMP)

Macroprudential Policy

- Sources of systemic risk:
 - Excessive involvement in certain activities or products
 - Possessing high concentrations of risk
- EIOPA believes such risk taking should be discouraged, to ensure the stability of the financial sector
- Proposal to require only certain insurers to produce a Systemic Risk Management Plan (SRMP)
- SRMP details the measures the company will take to mitigate the systemic risk they pose to the financial system.
- Scope to be based on factors such as:

Size

Interconnectedness

Substitutability

Nature, scale and complexity



Liquidity Risk Management Plan (LRMP)

Macroprudential Policy

- Proposal to require all Solvency II companies to produce a Liquidity Risk
 Management Plan (LRMP) possibility to waive if less exposed to liquidity risk
- LRMP identifies potential liquidity stresses and how firms will address them

EIOPA refers to IAIS Guidance on Liquidity Risk and Management Planning:

- Specify risk tolerances
- Identify contingency funding plans
- Liquidity Gap Analysis
 - A projection over time of liquidity sources under current conditions and future stress scenarios
 - Include scenarios such as high rates of surrenders, cancellations or lapses, liquidity issues at the legal entity level and/or acceleration of liquidity needs at the group level
 - Consideration of short and long term liquidity issues
- Early warning indicators specified and regularly monitored

Possible Liquidity Indicators

Liquid assets / technical provisions

Liquid assets / liquid liabilities

Unencumbered assets / total assets

Lapse ratios

Liquidity sources / liquidity needs

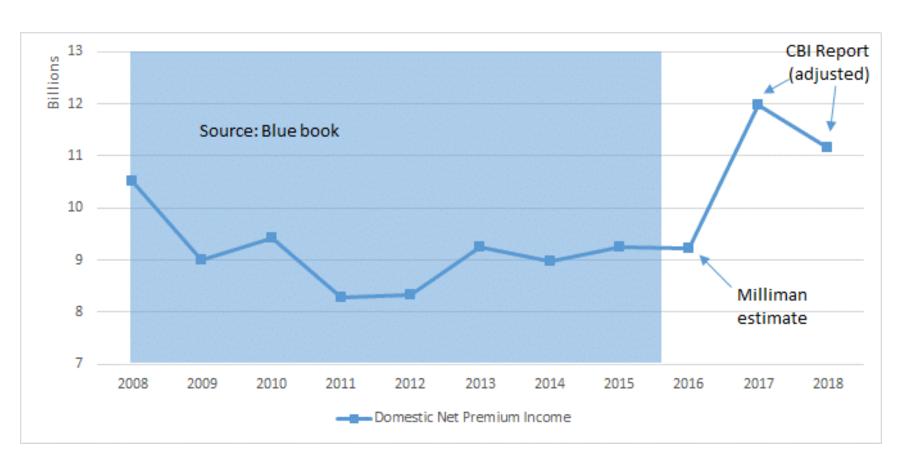
Short term liquidity resources / needs





Net Premium Income

Domestic Life Insurance Business



- 2016 estimate based on sample companies
- 2017 and 2018 figures based on CBI report (with some adjustments)

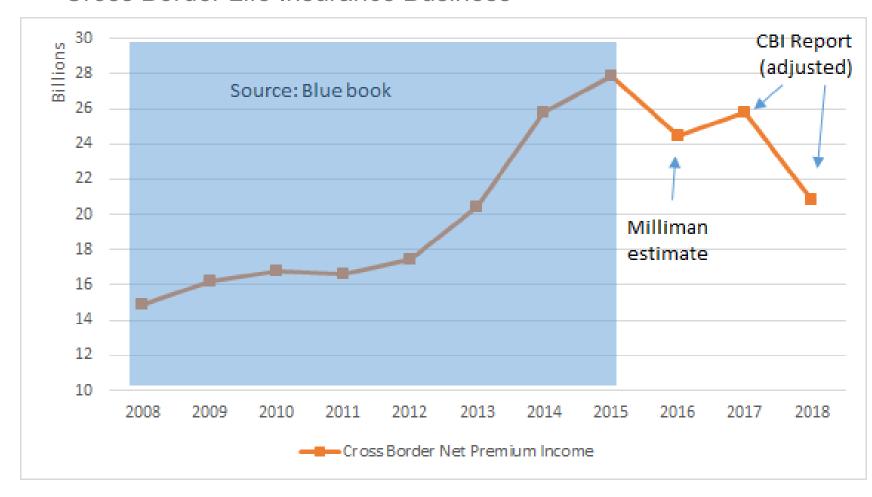
Figures exclude:

- Aviva (2014 2018)
- Standard Life
- Royal London



Net Premium Income

Cross Border Life Insurance Business



- 2016 estimate based on sample companies
- 2017 and 2018 figures based on CBI report (with some adjustments)



2018 Gross Written Premiums – Top 10 Irish insurers

Life and Non-Life Premiums

Total Gross Written Premiums € million	2018	2017	Туре
Zurich Insurance	7,738	7,671	Non-Life (Domestic)
Irish Life Assurance	6,132	7,268	Life (Domestic)
Intesa Sanpaolo Life -	5,748	7,941	Life (Cross Border)
SCOR *	4,103	4,179	Reinsurer
Zurich Life Assurance	3,383	3,233	Life (Domestic)
Hannover Re	3,023	2,766	Reinsurer
Partner Re	2,600	2,485	Reinsurer
Darta Saving Life Assurance	2,304	3,075	Life (Cross Border)
New Ireland Assurance	2,175	1,792	Life (Domestic)
Allianz Re	1,885	1,937	Reinsurer

^{*} SCOR Global Life Reinsurance and SCOR Life Ireland (established in 2018)



2018 SCR – Top 10 Irish insurers

The total solvency ratio for all undertakings INCREASED from 176% in 2017 to 187% in 2018 (179% to 189% for Life undertakings)

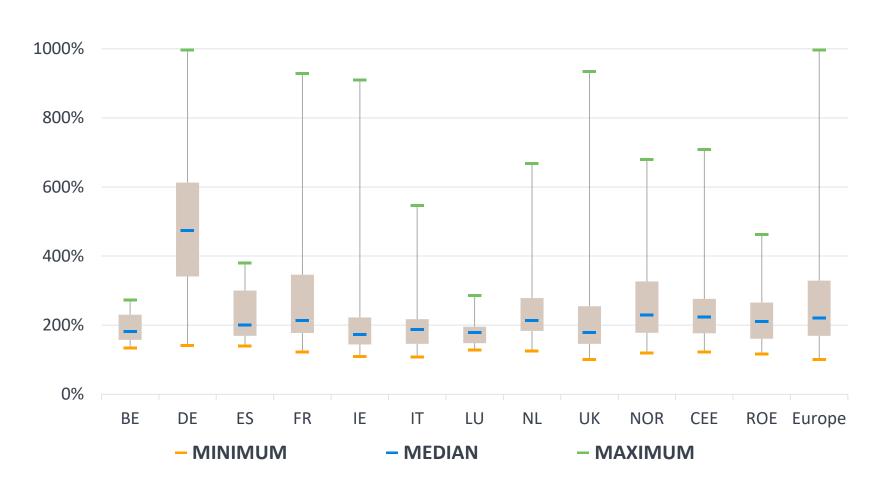
Company	SCR 2018	Ratio 2018	SCR 2017	Ratio 2017	Туре
Zurich Insurance	1,704	143%	1,933	135%	Non-Life (Domestic)
SCOR Life Ireland	1,602	222%			Reinsurer
Partner Re	1,321	144%	1,374	135%	Reinsurer
SCOR Global Life Re	1,314	1 230%	1,654	174%	Reinsurer
Irish Life Assurance	1,019	175%	1,189	160%	Life (Domestic)
MetLife Europe	702	171%	813	148%	Life (Cross-Border)
Allianz Re	639	184%	487	181%	Reinsurer
Beazley Insurance	573	1 247%	542	246%	Non-Life (Cross-Border)*
New Ireland Assurance	572	4 147%	583	154%	Life (Domestic)
Zurich Life Assurance	565	138%	705	129%	Life (Domestic)

^{*} Beazley Insurance converted from a reinsurance company to a non-life insurance company in 2017



Solvency Ratio distribution by country

Life insurance companies (sample only)



The average European **SCR Coverage ratio**

for year-end 2018 is

226%



The average European SCR coverage ratio has **IMPROVED**

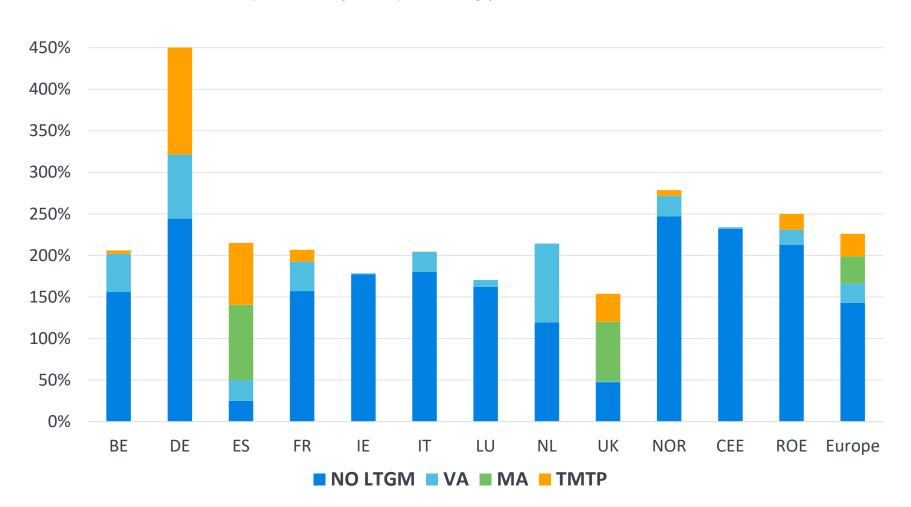
over the year

from 218% to 226%



Impact of LTG Measures on Solvency Ratio

Life insurance companies (sample only)

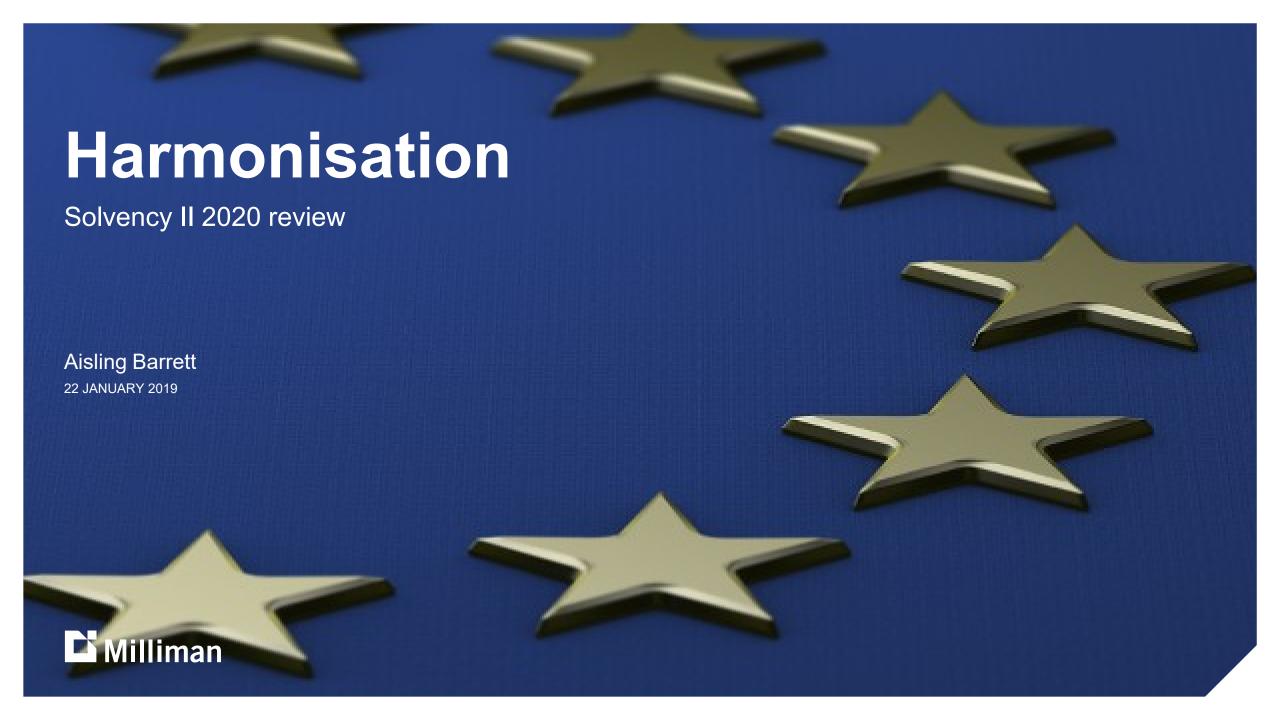


Over

50%

of **German** companies in our report apply the



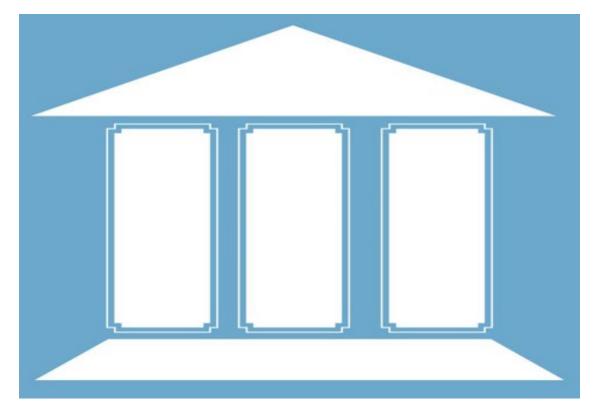


Solvency II regime

Solvency I



Solvency II





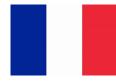
Harmonisation?

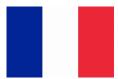
- Ireland
 - Head of Actuarial Function role



- External audit of Solvency II balance sheet
- National Specific Templates
- Reporting exemptions
- Prior approval for use of Volatility Adjustment
- Use of LTG and transitional measures
- UK Pillar 2 additions already in place (liquidity risk management, R&R); post Brexit changes? (Risk margin, MA)

- The Netherlands impact of UFR considered in ORSA and dividend payments; R&R
- Germany strongly defending position of 20 year LLP
- France internal models pressure







Solvency II 2020 review

Divergent practices identified

- EIOPA identifies divergent practices in Best Estimate calculation in relation to:
 - ESG calibration
 - Contract boundaries
 - Future Management Actions
 - Expenses
 - Expense inflation
 - Valuation of options & guarantees



Solvency II 2020 review

- EIOPA considers the following objectives in evaluating options:
 - Improved transparency & better comparability
 - Ensuring a level playing field through sufficiently harmonised rules
 - Effective & efficient supervision
 - Market consistent, promoting good risk management, limited procyclicality and artificial volatility of TPs and Own Funds
- Areas where proposals would improve harmonisation
 - LTG
 - Pillar 2 macro prudential aspects, recovery & resolution etc.
 - Audit
 - FoE / FoS
 - Fit and proper requirements
 - Insurance guarantee schemes

